



# THE FORD RIVER ROUGE PLANT

An icon of sustainable manufacturing?



# HISTORY



- Dearborn, Michigan
- Historic symbol of Henry Ford's legacy
- Set stage for mass production of automobiles
  
- Industrial pollution
- Decline in production
  
- 1960s: Remnants of an industrial artifact



Aerial View of the Ford Rouge Complex in Dearborn (1947)

# REVITALIZATION PLAN



- William Clay Ford, Jr.
- \$2 billion venture
- inspired by meeting with William McDonough
- "to become an icon of sustainable manufacturing for the 21<sup>st</sup> century" ...
- completed in 2004
- LEED gold certified by USGBC

A large, semi-transparent Ford logo is centered in the upper half of the image. The background is a sunset or sunrise scene with a blue sky and a bright sun on the right. The text 'SUSTAINABLE SITES CRITERIA' is overlaid in a bold, red, sans-serif font with a white outline.

# SUSTAINABLE SITES CRITERIA

## BROWNFIELD REMEDIATION

- Phytoremediation test bed
- Constructed Wetland of native plants
- Cost-effective and have multiple benefits
- Release of honey bees



Ford Rouge center with native plants in the fore ground

Phytoremediation garden



Photo Sources:

[http://www.aiami.com/green/projects/Ford\\_Rouge\\_Ctr/images/wt\\_400\\_intro.jpg](http://www.aiami.com/green/projects/Ford_Rouge_Ctr/images/wt_400_intro.jpg)

[http://www.umd.umich.edu/casl/natsci/faculty/thomas/040924\\_phytoremediation2.jpg](http://www.umd.umich.edu/casl/natsci/faculty/thomas/040924_phytoremediation2.jpg)

# SUSTAINABLE SITES

## STORMWATER MANAGEMENT

- swales, wetlands, green roof
- porous pavements
- filtering rock bed
- retention ponds
- reuse, cleanse, discharge
- Emulates natural watershed services



10.4 Acres of green roof

Source: Ford Motor Company

## Porous paving

The Ford Rouge plant has a 16-acre porous paved parking lot to recycle rainwater for other uses.

How a typical porous parking lot works:

1 Rain falls onto modular pavements that allow the water to collect and fall down to the soil.

3 The water is used to attract and feed wildlife and is used throughout the facility for sanitary and vehicle testing purposes.

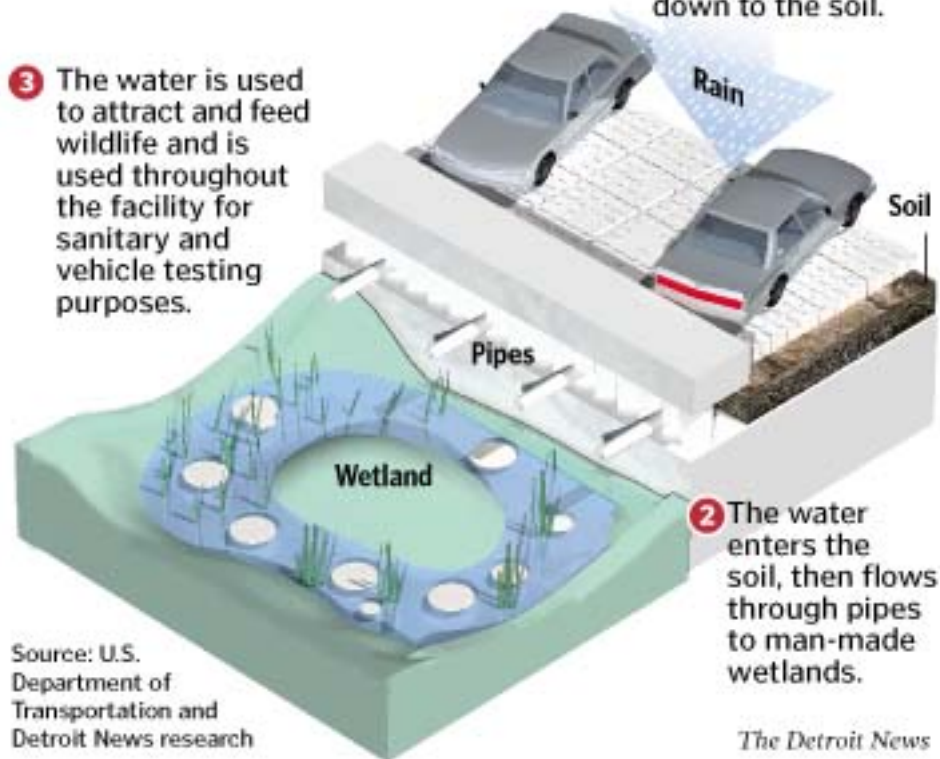
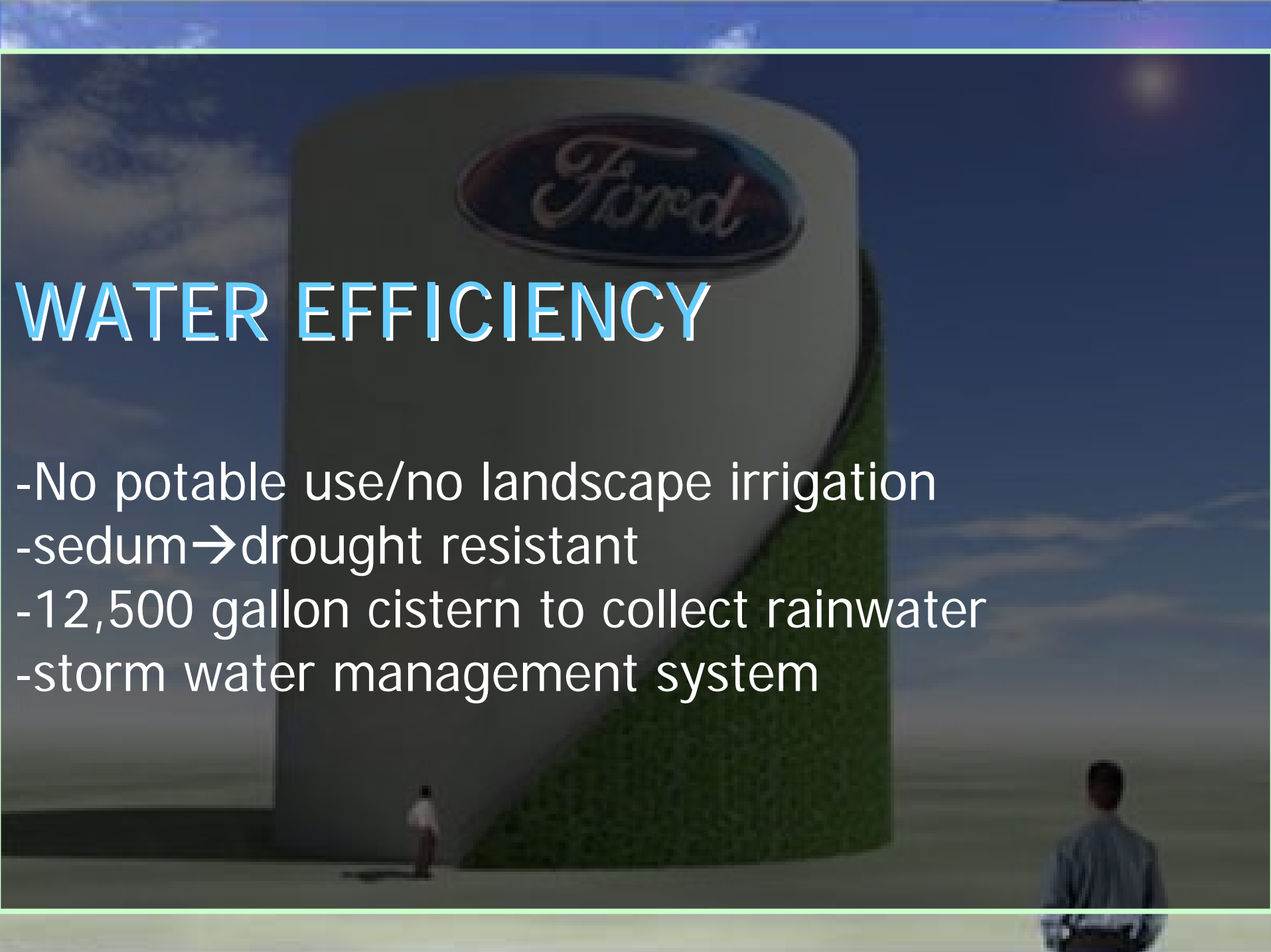


Illustration of integrated storm water management system using porous paving



Ford

# WATER EFFICIENCY

- No potable use/no landscape irrigation
- sedum→drought resistant
- 12,500 gallon cistern to collect rainwater
- storm water management system

# ENERGY AND ATMOSPHERE

## GREEN ROOF

- 10.4 acres, world's largest
- Drought-resistant sedum
- 10 degrees cooler in summer
- reduced weight and cost
- high durability

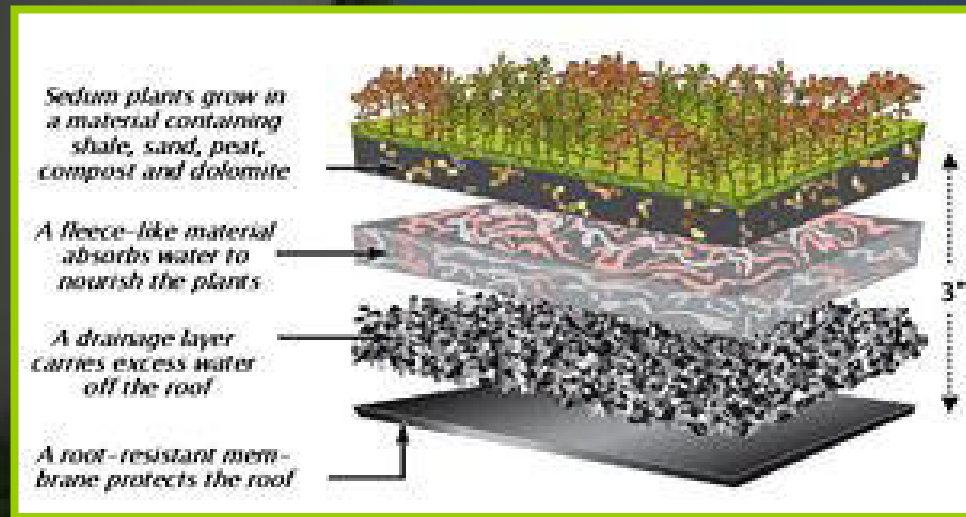


Diagram of green roof and its layers

# ENERGY AND ATMOSPHERE

## ENERGY REDUCTION & ALTERNATIVE SOURCES

- combined chiller and chiller storage
- natural day-lighting
- HVAC units that cool/heat air efficiently
- photovoltaic array above main entrance of Visitor's Center
- alternative sources at a superficial level (no LEED points awarded)



Ford Rouge Plant's day-lighting window boxes that look out to the green roof

Source: AIA Michigan

A large, dark, cylindrical structure with the Ford logo on top. A person is standing in the foreground to the right, looking towards the structure. The background is a dark, cloudy sky.

# ENERGY AND ATMOSPHERE

## FUMES TO FUEL SYSTEM

- innovative pilot test
- concentrate paint fumes
- VOCs converted to hydrogen fuel for fuel cells
- produce 5 KW of electricity
- 2003 Clean Air Excellence Award (USEPA)

# MATERIALS AND RESOURCES

- demolition debris recycled in crushing operation
- sub base under new plant floors

*"all project stakeholders were assembled and given clear choices, with the aid of data and samples, regarding the use of sustainable vs conventional material selections..."*

- recycled content of >50%
- Adaptive reuse

# INDOOR ENVIRONMENTAL QUALITY



- non-toxic, low-emitting materials
- day-lighting (no LEED credit)
- interior climate control systems

# INNOVATION AND DESIGN

- embracing heritage of invention
- maximum of 5 LEED points
- sustainability education
- fumes-to-fuel
- exemplary storm water management
- green screen→75% vertical facades

*what does it not reflect?*

# THE LEED RATING SYSTEM

## QUANTITATIVE, NOT QUALITATIVE

(+)

1. objectivity
2. filters insignificant, "aesthetic" features like solar photovoltaic array

(-)

understates experimental features  
(phytoremediation)

# THE LEED RATING SYSTEM

## BEYOND DESIGN

- does not assess performance
- disconnects point system from true environmental benefits
- not context-specific

Eg.

- financial feasibility of storm water system
- Rouge river ecosystem health

# SO...ICON OF SUSTAINABLE MANUFACTURING?

- commendable green design
- necessary to view plant beyond LEED rating
- larger context of its function and impacts

*"Nowhere else has there been a plant that has been built to such high environmental standards. In and of itself, that's not necessarily worth applauding, given that the sod roof obscures both literally and figuratively the tremendous harm being caused by the F150 trucks being built under it..."*

*-Russell Long*

Bluewater Network

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